

## East Midlands Improvement and Efficiency Partnership

### Scheme of Delegation (2011/13)

This scheme relates to the decision making in respect of the allocation and accountability of financial resources provided for the region by government or other non government agencies.

1. Under delegated authority from and reporting to the East Midlands Councils Executive Board the East Midlands Improvement and Efficiency Partnership (EMIEP) Board makes executive decisions regarding the commissioning and allocation of improvement and efficiency resources and identifying as early as possible councils potentially in difficulty and putting in place mechanisms to support these
2. Where it is impracticable to wait for a meeting of the EMIEP Board within the routine quarterly cycle of meetings, decisions concerning resource allocation and urgent action to support councils in difficulty will be delegated to the Chair of the Board in consultation with the Vice Chair, the Chair of the Officer Steering Group and Executive Director of EMC. All such decisions with the appropriate rationale will be presented to the next available routine meeting of the Board.
3. In the absence of the Chair, the Vice Chair will be delegated the task of urgent decision making in consultation with the Chair of the Officer Steering Group and Executive Director of EMC.
4. There are a number of sources of intelligence to aid identification of councils potentially in difficulty, or in danger of 'coasting'. It will be important to use all these sources as appropriate to identify when to escalate concerns and when to provide support to the authorities in question. It is important to emphasise that it is not the role of LGID or EMC / EMIEP to "police" the system, but rather to help the sector support itself through collaboration and peer challenge. To this end, once there is clear evidence of concern, the following routeways will be used to support this:
  - EMIEP Board Chair, EMIEP Officer Steering Group Chair, EMC Executive Director and LGID Principal Adviser at their quarterly meetings prior to EMIEP Boards to review intelligence received and consider appropriate action, if any
  - Where appropriate, EMIEP Board alerted and EMIEP funds requested to support improvement activity
  - Where political routes appropriate, EMC Management Group alerted and political peer support requested
  - Major issues affecting numbers of councils, or where there are major concerns with one council, issues are escalated to the EMC Executive Board.
  - LGID Principal Adviser to request national support through LGID Improvement Board where appropriate.