



East Midlands
Improvement and
Efficiency Partnership

East Midlands Improvement and Efficiency
Partnership Steering Group Meeting:
15 January 2009

Review of Regional Targets



THE REVIEW PROCESS

1. RSE benchmarking of 26 targets – July 08
2. RSE report considered by the Board – September 08
3. Plan and timetable for review of targets approved – November 08
4. Consultation exercise ends – 2 January 09
5. Outline proposals to the Steering Group – 15 January 09
6. Recommendations to the Board – 3 February 09
7. Members/Officers Seminar to finalise targets – 26 February 09
8. Revised targets included in Annual Report – March 09
9. Annual Report first draft to LGA – 13th March 09
10. Annual Report final draft to LGA – 31st March 09



WHAT DID THE BENCHMARKING EXERCISE SHOW?

- Over 40% of County, Unitary and Fire & Rescue Services were poor or weak in VFM and corporate assessment
- Over 50% of District and Borough Councils were poor or weak in performance management, future plans, prioritisation and capacity.
- There remain uncertainties in two key areas for target setting – CAA and LAA's.
- The RIES targets are inconsistent and incomplete (some redundant, some not SMART)
- The EM IEP, improvement/efficiency targets should support the delivery of the improvement/efficiency agenda across the region
- Targets should not be burdensome to administer
- Targets should be owned by the partnership and sub regions



PRIORITY THEMES FOR SUB REGIONAL PROGRAMME DEVELOPMENT

- Capacity (helping failing/potentially failing authorities or services)
- Service Improvements (particularly the delivery of LAA targets)
- Efficiency (delivering cashable savings)

Authorities were asked to consider these areas in framing suggestions for revision of 26 targets



INDICATORS OF PERFORMANCE ACROSS THE EAST MIDLANDS IN 2008

CPA Scores for the 9 single tier and County Councils

Star Category				
	Not Improving Adequately	Improving Adequately	Improving Well	Improving Strongly
4			2	1
3		2		
2		2	1	
1			1	

Note: - Where changes have been published in 2008, these are reflected in the table above
- CAA will change basis of assessment to organisational and area based judgement



INDICATORS OF PERFORMANCE ACROSS THE EAST MIDLANDS IN 2008

CPA Scores for the 36 District and Borough Councils

Rating	Number of Authorities	%	National Average %
Excellent	5	14	17
Good	10	28	37
Fair	17	47	34
Weak	3	8	10
Poor	1	3	2

Note: - The majority of District/Borough Councils have not refreshed scores since 2004

- Where changes have been published in 2008, these are reflected in the table above
- CAA will change basis of assessment to organisational and area based judgement



INDICATORS OF PERFORMANCE ACROSS THE EAST MIDLANDS IN 2008

CPA Scores and Service Performance Assessments for the 5 Fire & Rescue Authorities

Rating	No Improvement	Improving Adequately	Improving Well	Improving Strongly
Excellent				
Good		1		
Fair		1	1	
Weak		1		
Poor			1	

	Service Assessments
Star Rating	No. of Authorities – Performance
4	
3	3 (performing well)
2	2 (Adequate)
1	

CAA will change basis of assessment to organisational and area based judgement

CSCI ADULT SOCIAL CARE PERFORMANCE RATINGS 2008



East Midlands
Improvement and
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Authority	Star Rating	Delivery of outcomes	Improvement Capacity
Derby City	2	Good	Promising
Derbyshire	3	Good	Excellent
Leicester City	2	Good	Promising
Leicestershire	3	Good	Excellent
Lincolnshire	1	Adequate	Promising
Northamptonshire	1	Adequate	Promising
Nottingham City	2	Good	Promising
Nottinghamshire	3	Good	Excellent
Rutland	2	Good	Promising



OFSTED ANNUAL PERFORMANCE ASSESSMENT CHILDREN'S SERVICES

Authority	Effectiveness Rating	Capacity to Improve Rating
Derby City	3	3
Derbyshire	3	4
Leicester City	2	2
Leicestershire	3	4
Lincolnshire	3	4
Northamptonshire	2	2
Nottingham City	2	3
Nottinghamshire	3	3
Rutland	3	3



ELEVEN LAA PRIORITIES ARE INCLUDED IN AT LEAST SEVEN OF THE EAST MIDLANDS 9 LAAs

NI #	Target	No of Local Areas choosing target
#1	Percentage of people who believe people from different backgrounds get on well together in their local area	8
#8	Adult participation in sport and active recreation	8
#20	Assault with injury crime rate	8
#117	16 to 18 year olds who are not in education, employment or training (NEET)	8
#39	Rate of hospital admission per 100,000 for alcohol related harm	7
#47	People killed or seriously injured in road traffic accidents	7
#56	Obesity among primary school age children in Year 6	7
#112	Under 18 conception rate	7
#135	Carers receiving needs assessment or review and a specific carer's service, or advice and information	7
#154	Net additional homes provided	7
#186	Per capita reduction in CO2 emissions in the LA area	7



WHAT ARE THE MINISTERS' PRIORITIES? (RIEP Member Forum – 6th January 09)

- Achieving annual 3% cashable and other efficiency gains
- Helping Councils deal with the economic downturn
- RIEPs demonstrating 'buy in' by the sector



WHAT DOES THE CONSULTATION EXERCISE SHOW?

General Comments

- Number of responses received - 12
 - Those favouring no change to 26 targets - 2
 - Those favouring change – 10
- General Support for the three themes:
 - Capacity Building
 - Service Improvement
 - Efficiency



WHAT DOES THE CONSULTATION EXERCISE SHOW?

Specific Comments

- A number of responses specified specific service areas i.e. road safety– these are covered in the proposed LAA target
- Major service areas e.g. adults/children’s services will be covered in the proposed CAA red flag target
- A number of responses specified value for money/sickness absence/skills – these will be covered in the proposed use of resources assessment target



PROPOSED TARGETS

Capacity Building Targets

1. **Services for Improvement**

- By March 2011 there should be a reduction in the ratio of red and green flags from the 2009/10 baseline figure for local authority services as identified in the CAA regime.

2. **Use of Resources/Organisational Assessment**

- This will need to be considered again when the CAA criteria are published

3. **Equalities Standard**

- By 2010/11 all authorities (or % of authorities) to be accredited as 'achieving' or better as per the new Equalities Framework for Local Government (equivalent to current level 3)



PROPOSED TARGETS

Service Improvement Targets

4. **Local Area Agreements**

- All stretch targets established under the LAA/MAA regime need to demonstrate a minimum level of 80% achievement across the range for each LAA/MAA by 2011.

5. **Adult Social Care (Vulnerable Adults)**

- This will need to be considered again when the CAA criteria are published

6. **Children & Young People's Services**

- This will need to be considered again when the CAA criteria are published.

7. **Comprehensive Area Assessment (partnership/collaborative working)**

- This will need to be considered again when the CAA criteria are published



PROPOSED TARGETS

8. **Supporting the Local Economy**

- ?% of local authority expenditure to be placed with local (EM) business community. (This data will have to be collected and reported by the 46 local authorities and 5 Fire & Rescue authorities and will be a very challenging task).

Efficiency Target

9. **Cashable Efficiency Gains**

All Councils to have achieved 3% (9.3% over 3 years = £384m for East Midlands region) cashable efficiency gains by March 2011 as measured by NI 179. Fire & Rescue authorities to have achieved their specific efficiency targets by March 2011.