

Agenda item No: 10

EAST MIDLANDS REGIONAL IMPROVEMENT AND EFFICIENCY PARTNERSHIP BOARD MEETING: 10 November 2008

Report of the Director

Local Authority Cultural Improvement Programme East Midlands (CIPEM)

1. Purpose of the report
 - 1.1 To advise the Board of the status of the CIPEM programme and to recommend that with effect from 1 April 2009 the project becomes part of the EM IEP programme.
2. Background
 - 2.1 The organisation, Culture East Midlands, is the accountable body for CIPEM a partnership programme which aims to strengthen local authority cultural services in the East Midlands.
In July 2008, the Department of Culture, Media and Sport (DCMS) Minister announced that Culture East Midlands and the other Regional Cultural Consortia will cease to be funded in 2009/10 and are to be wound up. Each RCC has been asked, where possible, to secure the long term sustainability of its projects and programmes.
 - 2.2 To aid this, the Minister has asked four of the regional DCMS agencies¹ to continue some of Culture East Midlands' work. These agencies are specifically charged to work together on matters relevant to the DCMS agenda, and they will bring in other partners, agencies and DCMS bodies where that would add value to work they are doing.
 - 2.3 The precise nature of the new arrangements in each region will be negotiated regionally by the Chief Executives of the four agencies. This will enable each region to build upon their existing strengths and determine their own priorities.
 - 2.4 The CIPEM Project is one of CEM's strategic projects for which a host needs to be found.
 - 2.5 Because of the EM IEP role in leading the continuous improvement agenda for Local Authorities we are well placed within the region to take on the CIPEM programme; CIPEM and EM IEP interests and work programmes compliment each other ,which would encourage collaboration at a strategic level. The CIPEM programme is also unique within the UK and has resulted in the identification and inclusion of cultural

1 Arts Council England, Sport England, English Heritage and the Museums Libraries and Archives Council

indicators within the LAAs in the East Midlands. No other region has had this success for cultural services, which are largely non-statutory.

2.6 The Cultural Improvement Partnership East Midlands (CIPEM) programme is designed to strengthen and improve local authority cultural services in the East Midlands. The partnership's core aim is to increase the impact and value of cultural services to the communities of the East Midlands by facilitating continuous improvement, effective delivery and shared service provision.

2.7 CIPEM's objectives are as follows:

- Develop **capacity** and **shared service** in Local Government and more effective partnership working to deliver a cohesive cultural and sport offer in East Midlands
- Raise **awareness** and **sharing best practice** of the impact of culture and sport in delivering shared priorities e.g. LAA's
- Achieve **continuous improvement** in culture and sport services with a focus on poor and weak authorities
- Develop effective community **leadership and advocacy** to promote understanding and impact that culture and sport has in enhancing quality of life of our communities

2.8 It can be seen therefore that these broad improvement aims are consistent with the aims and purpose of the EM IEP.

3 Management structure

3.1 CIPEM is managed by a Board, chaired by Mick Gallagher, Chief Executive of Boston Borough Council. The Board is made up of representatives from the programme's funders and from senior Local Government Executives who, in turn, represent all three tiers of Local Government.

3.2 CIPEM's executive team is led by the Programme Director, Bill Cullen, Deputy Chief Executive of Hinckley and Bosworth Borough Council. Working with him are the County Champions, secondees from Local Government, each representing the five sub-regions. A freelance Programme Co-ordinator supports the management and delivery of the programme.

3.3 The Programme Director and all of the regional cultural champions are seconded into the programme for between two to four days per month. Authorities are compensated for the time commitment of the secondees to the CIPEM programme.

3.4 The accountable body for the programme is currently Culture East Midlands. This will need to be transferred to a host local authority and it is suggested the EM IEP host authority (Nottinghamshire County Council) be approached in the first instance.

3.5 It can be seen that the present arrangements have no provision for Member steerage, and this aspect will, therefore, be strengthened if the CIPEM residual programme becomes part of the EM IEP programme.

4 Funding

4.1 CIPEM programme funding amounts to £602,639, of which £567,639 is cash. The programme currently has approximately £200K cash balances.

4.2 It is currently predicted that by 31st March 2009 the CIPEM programme will have committed to spend £449,900. This will leave £181,100 available to spend in the final year of the programme. The majority of the expenditure is taken up by salary costs of the coordinator post and local authority champions. The CIPEM programme has contracted the Programme Coordinator to provide 200 days support before 31 March 2010. This is a liability issue for the EM IEP, should the Board agree to take over the responsibility for the programme.

4.3 Funding partners of CIPEM are;

- East Midlands Improvement Partnership (EMIP) – legacy project for EM IEP
- Sport England (East Midlands)
- LGEM
- MLA East Midlands
- Renaissance (East Midlands)
- Arts Council England (East Midlands)
- IDeA
- Miscellaneous contributions

Appendix 1 provides a breakdown of Income and expenditure from 2006 to 2010.

5. Recommendations

5.1 The Board is recommended to consider and agree in principle, subject to a review of programme commitments and outcomes, that the CIPEM project be transferred from Culture East Midlands to the EM IEP on the 31 March 2009.

5.2 That the accountable body for EM IEP (Nottinghamshire County Council) be asked undertake this responsibility on behalf of EM IEP and manage the transferred funds from Culture East Midlands.

5.3 A further report be prepared for the Board in February 2009 when a review of the progress of the various strands of the CIPEM programme has been undertaken.

Chris Allison

Director

East Midlands Regional Improvement & Efficiency Partnership

Appendix 1

Cultural Improvement Partnership East Midlands												
Management Accounts												
										Income	Received	Outstanding
Income										270000	250000	20000
East Midlands Improvement Partnership										270000	250000	20000
Sport England East Midlands										102950	102950	0
County Champions - LGEM										61000	61000	0
MLA East Midlands										10000	10000	0
Renaissance East Midlands										10000	10000	0
Arts Council England East Midlands										110000	59000	51000
IDeA contribution										3689	3000	689
In kind support										35000	35000	0
Total Income										602639	530950	71689
Expenditure	2006-07		2007-08		2008-09		2009-10		Total Budget	Total Committed to date	Remaining uncommitted (to date)	Spent to date
	Budget	Commitment	Budget	Commitment	Budget	Commitment	Budget	Commitment				
Secondments	79877	79877	138672	138672	83000	75117	45000	39436	346549	333102	13447	203410
Seconded expenses	0	0	1949	1949	3000	3000	3000	3000	7949	7949	0	2142
Project Coordinator	0	0	2158	2158	22792	22792	20050	20050	45000	45000	0	12622
Recruitment	0	0	852	852	0	0	0	0	852	852	0	852
Member Pilot	0	0	10304	10304	0	0	0	0	10304	10304	0	10304
Cultural Leadership Development	0	0	7426	7426	18000	0	10000	0	35426	7426	28000	7426
Regional Cultural Implementation workshops and events	0	0	2500	2500	11132	9361	20170	0	33802	11861	21941	11861
TAES Reviews/Validation/Action Planning	0	0	7597	7597	6709	6709	8694	0	23000	14306	8694	14306
Sub-regional Programmes	0	0	0	0	27311	27311	0	0	27311	27311	0	0
Independent Evaluation of Programme Impact	0	0	0	0	0	0	5000	0	5000	0	5000	0
Website and PR	0	0	7541	7541	5125	5125	1003	0	13669	12666	1003	10355
Social Network Analysis & Baseline Study	0	0	6000	6000	0	0	4000	0	10000	6000	4000	6000
Management Fees	4000	4000	7500	7500	5000	5000	5000	0	21500	16500	5000	16500
Meetings and Hospitality	0	0	1392	1392	1032	1013	2993	0	5417	2405	3013	1550
Miscellaneous	0	0	206	206	70	70	0	0	276	276	0	247
Sub Total	83877	83877	194098	194098	183171	155497	124909	62486	586055	495958	90097	297575
In kind time - on salaries	0	0	0	0	0	0	35000	35000	35000	35000	0	0
Sub Total			194098		183171		159909		35000	530958	90097	297575
VAT to be refunded back into CEM									19177			
Sub Total									19177			
Total									601878			
Total - balance if all VAT above reclaimable									760			